	Apr 2021	Mar 2021	Apr 2020
Ordinary Income/Expense			
Income			
Fee for Service Income	165,249.54	160,148.77	146,508.96
Interest Income	362.17	181.08	392.42
Other Items	387.51	193.76	419.88
Patient Refunds	(1,379.91)	(689.96)	(1,495.16)
Product Sales	27,317.31	13,658.66	40.42
Total Income	191,936.62	173,492.31	145,866.52
Cost of Goods Sold			
Product Material	942.40	800.00	942.40
Widget Assembly1	858.40	542.80	858.40
Total COGS	1,800.80	1,342.80	1,800.80
Gross Profit	190,135.82	172,149.51	144,065.72
Francis			
Expense Associate Costs			
	1.98	0.99	2.15
Associate Benefits			
Associate Contract Labor	4,014.68 368.14	2,007.34	4,349.99
Associate Payroll Taxes	368.14 25.91	184.07	398.89
Associate Pension Plan		12.96	28.07
Associate Salary Expense	14,615.53	7,307.76	7,168.07
Total Associate Costs	19,026.25	9,513.12	11,947.18
Business Expenses	4.400.44	502.22	4.000.00
Accounting	1,166.44	583.22	1,263.86
Bank Service Charges	101.83	50.92	110.34
Billing Services	489.63	244.82	530.53
Business Taxes Client Gifts	1,331.82	665.91	576.24
	0.90 1,224.66	0.45 612.33	0.98
Computer Expenses	1,224.66 9,817.46		1,326.95
Consulting	·	4,908.73	1,969.25
Disposal Fees	146.38	73.19	71.92
Dues and Subscriptions	1,106.57	553.28	332.17
Hazardous Disposal Fees	33.38	33.38	33.38
Insurance - General Liability	1,342.46	671.23	587.77
Insurance - Malpractice	1,067.77	533.88	290.13
Insurance - Warranty	89.74	44.87	97.24
Insurance - Worker's Comp	202.18	101.09 1.582.24	219.06
Interest Expense	3,164.49	1,582.24	3,428.79

	Apr 2021	Mar 2021	Apr 2020
Logal	288.96	111 10	212.00
Legal Licenses and Permits	288.96 152.52	144.48 76.26	313.09 165.26
	138.34	76.26 69.17	149.89
Management Fees Merchant Service Fees	1,885.52		
		942.76	2,043.00
Office Expense	1,488.19	744.10	1,612.48
Office Supplies	723.54	361.77	783.98
Pension Plan Fee	36.91	18.46	39.99
POS Service	51.26	51.26	51.26
Postage and Delivery	152.27	76.14	164.99
Printing and Reproduction	78.50	39.25	85.06
Reference Materials	6.08	3.04	6.59
Small Tools and Equipment	310.29	155.14	336.20
Uniforms	152.06	76.03	164.77
Total Business Expenses	26,750.16	13,417.40	16,755.18
Discretionary Expenses			
Automobile Expense	525.12	262.56	568.98
Charitable Contributions	167.67	83.84	181.68
Continuing Education	776.82	388.41	841.71
Meals and Entertainment	462.76	231.38	501.41
Other Promotion	135.76	67.88	147.10
Parking and Tolls	26.79	13.40	29.03
Staff Meetings and Training	184.75	92.38	200.18
Travel Expense	748.43	374.22	810.94
Total Discretionary Expenses	3,028.11	1,514.06	3,281.02
Facility & Equipment Expenses			
Equipment Rental	124.70	62.35	135.12
Janitorial Expense	320.32	160.16	347.07
Lab Related Services	219.70	219.70	219.70
Monthly Property Services	347.62	173.81	376.66
Property Taxes	408.12	204.06	442.20
Rent Expense	8,110.93	4,055.46	8,788.36
Repairs and Maintenance	597.01	298.50	646.87
Telephone Expense	604.52	302.26	655.01
Utilities	1,052.21	526.10	1,140.09
Total Facility & Equipment Expenses	11,785.13	6,002.42	12,751.09
Marketing Expenses			
Advertising and Promotion	2,490.58	1,725.69	2,698.60
Direct Mail	1,281.56	640.78	1,388.60
Internet and Website	1,933.38	966.69	2,094.86
Total Marketing Expenses	5,705.53	3,333.16	6,182.07

	Apr 2021	Mar 2021	Apr 2020
Payroll Expenses			
Admin Bonuses	0.00	600.00	0.00
Admin Retirement Contribution	0.00	170.70	0.00
Admin Staff Payroll	8,165.43	4,082.72	8,847.42
Assistant Payroll	6,681.62	2,860.41	7,239.68
Employee Benefits	682.20	341.10	739.18
Hygienist Wages	7,356.30	3,678.15	7,970.72
Outsourced Services	935.83	467.92	1,014.00
Payroll Clearing	89.96	44.98	97.47
Payroll Service Fees	301.81	150.90	327.02
Payroll Taxes	2,930.57	1,465.28	3,175.34
Pension Plan	262.80	131.40	284.75
Prior Period Payroll Expense	61.04	30.52	66.14
Reimbursement	0.50	0.25	0.54
Salaries & Wages	952.47	476.24	1,032.02
Staff Expenses	9,760.36	4,880.18	10,575.56
Temporary Labor	1,093.25	546.62	1,184.56
Total Payroll Expenses	39,274.14	19,927.37	42,554.39
Variable Costs			
Dental Supplies	15,205.59	7,602.80	6,806.06
Laboratory Fees	6,443.59	3,221.80	6,981.77
Ortho/Implant Supplies	2,318.46	1,159.23	2,512.10
Total Variable Costs	23,967.64	11,983.82	16,299.93
Total Expense	129,536.96	65,691.35	109,770.86
Net Ordinary Income	60,598.85	106,458.16	34,294.85
Other Income/Expense			
Other Income			
Fees for Other Services	1,042.80	715.60	1,042.80
Refunds from Clients	514.40	377.20	514.40
Total Other Income	1,557.20	1,092.80	1,557.20
Other Expense			
Owner Comp			
Owner Disability Ins	439.20	292.80	146.40
Owner Health Ins	1,000.00	400.00	200.00
Owner Life Ins	1,520.80	187.20	93.60
Owner Payroll Taxes	2,388.00	1,592.00	712.00
Owner Pension Plan	156.00	104.00	48.00

	Apr 2021	Mar 2021	Apr 2020
Owner Salary	29,200.00	16,000.00	7,200.00
Total Owner Comp	34,704.00	18,576.00	8,400.00
Total Other Expense	34,704.00	18,576.00	8,400.00
Net Other Income	(33,146.80)	(17,483.20)	(6,842.80)
Net Income	27,452.05	88,974.96	27,452.05